

# Vendor Independence

---

- **Robert Huber Associates** has been engaged in the business of full-time business and management consulting since 1991.
- **Robert Huber Associates** is a Vendor Independent business consultancy.
- **Robert Huber Associates** is not affiliated with, nor receives compensation from, any current industry affiliated card system vendors, card suppliers, card institutes, financial institutions, telecommunications companies, web-based transaction firms, or vendor consortiums.
- **Robert Huber Associates** does not recommend specific campus card system companies or systems.
- **Robert Huber Associates** educates and guides clients through a collaborative and strategic processes and provides impartial professional advice so they may better define and more efficiently achieve their administrative and organizational goals.
- **Robert Huber Associates** does not hold any financial interest of any kind (i.e., including stocks, bonds, or related financial agreements) with any vendors related (directly or indirectly) to “All-Campus Card” projects.
- **Robert Huber Associates** will not receive any fees, commissions, or remuneration of any kind, based upon recommendations to its clients with respect to “All-Campus Card” projects.
- Any references on our website, proposals or consultancy materials in reference to industry vendors, products, or trade names are for strictly educational and/or informational purposes only and are not to be considered as an endorsement of a particular vendor or their products.

**Robert C. Huber, CMC, CPCM**  
President & CEO